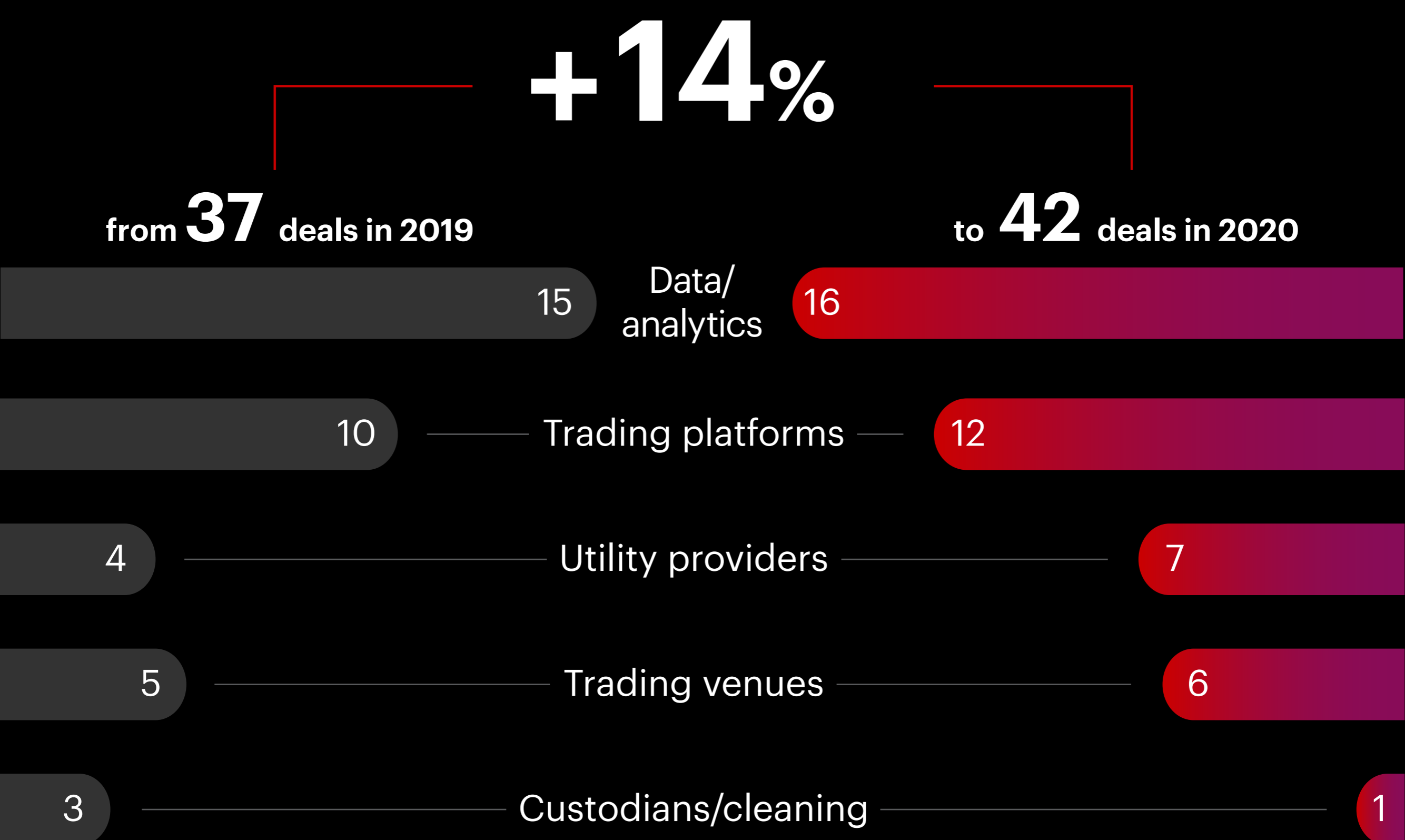


# Using M&A to Build Integrated Platforms in Financial Market Infrastructure

As the landscape rapidly evolves with exchanges expanding beyond trading products into information, analytics, and tech services, players will use M&A to keep pace.

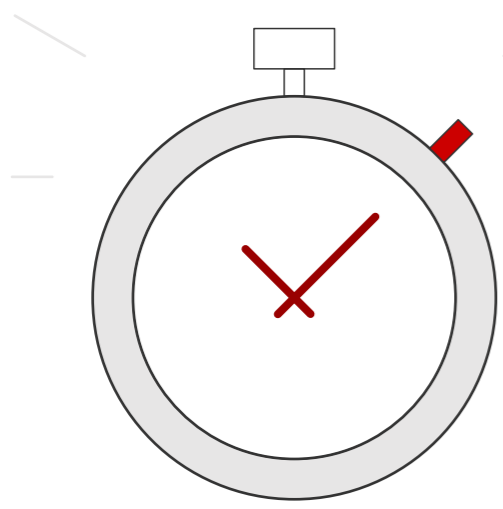
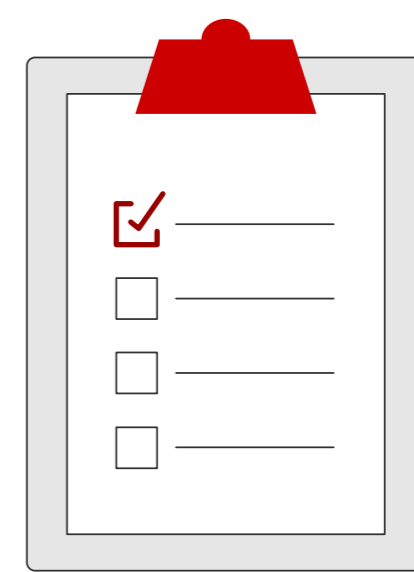
## M&A maintains a steady pace despite economic turmoil

Corporate M&A activity in the financial markets infrastructure industry grew



## Amid mounting competition, five ways to succeed in M&A

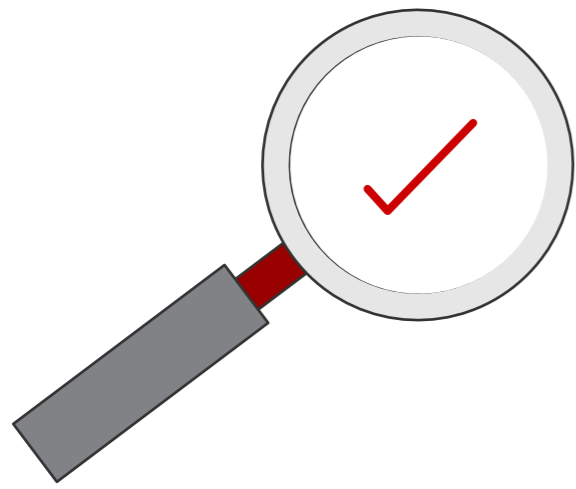
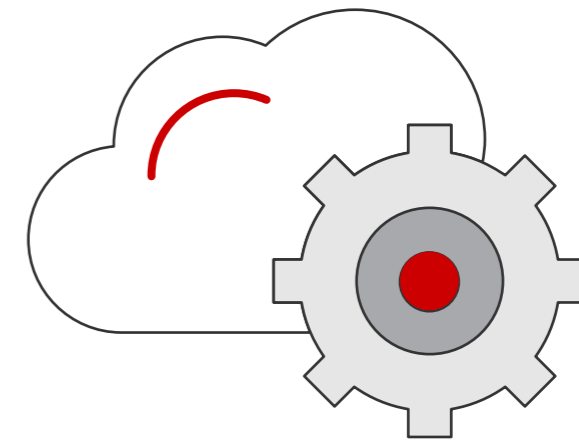
**1 Better screening**  
to identify the best targets earlier



**2 Faster diligence**  
and execution to fend off competition

**2**

**3 Focused integration**  
to create seamless interfaces and to keep top talent



**4 Find the right partners**  
to make critical deals happen

**4**

**5 Clear communication**  
to explain how a deal advances the strategy

